MONEY 20/20









From Legacy to Leadership:
The Future of Domestic Schemes

A European strategic partnership between two key players in the digital era







Clearing & Settlement





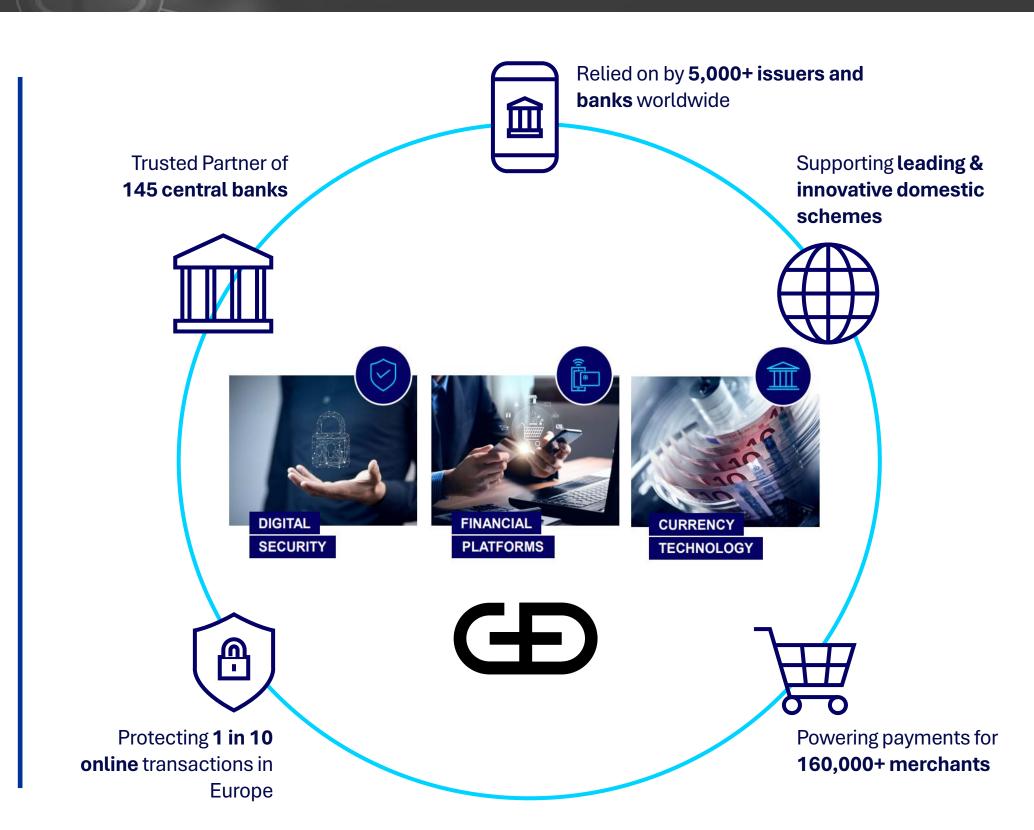






Fraud Prevention

VoP



Truth is: Domestic schemes are facing daunting challenges

Global acceptance

Domestic schemes may struggle to gain widespread acceptance by both local and international merchants

Integration complexities

Adapting to new technologies requires significant investment and technical expertise

Checkout friction

Complex payment processes lead to high cart abandonment rates

Dominance of global players

Reliance on global payment networks means the ecosystem faces growing concerns about rising costs and longterm resilience

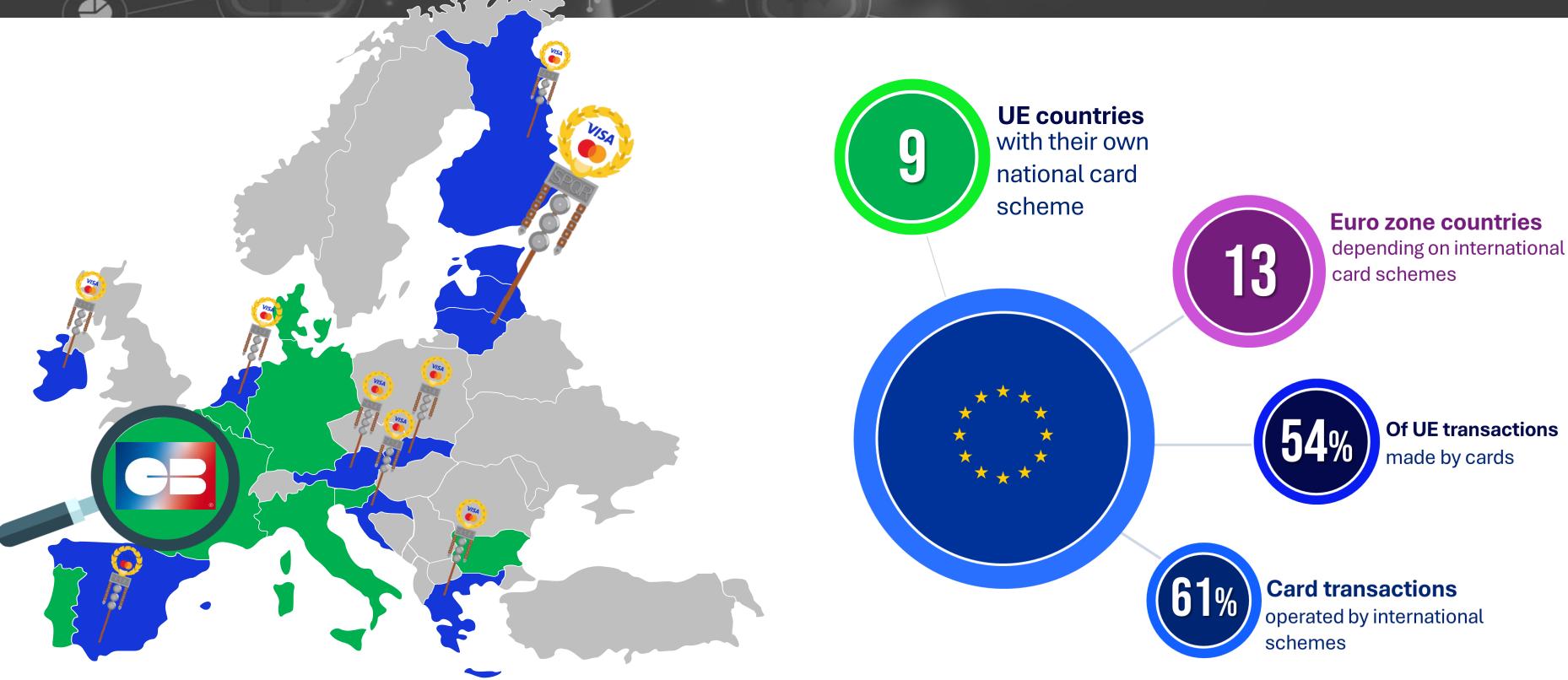
Pressure to innovate

Struggles in keeping pace with global trends / players and offering seamless, intuitive solutions that today's customers seek in the digital space

Fraud vulnerabilities

Guest checkouts exposing Primary Account Numbers (PANs) increase security risks

Fact check: Int'l card schemes dominate payments in Europe



Source: Report on card scheme and processors 2025, ECB

Euro zone countries without any national scheme card (+Cyprus no identified on the map)

Euro zone countries with a national scheme card (+Malta no identified on the map)

Hence, shall we say that domestic schemes are doomed?

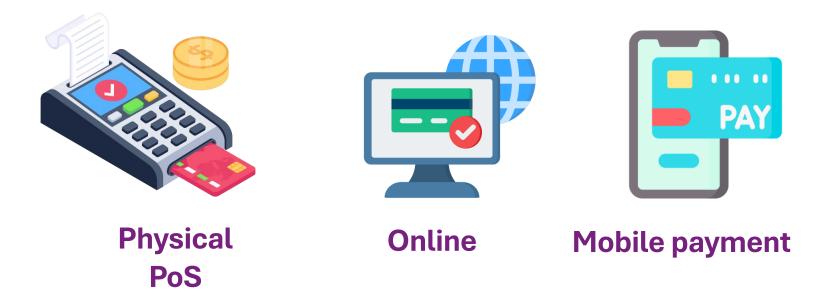


CB, the French national card scheme is an indomitable Gaul...

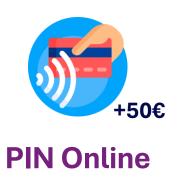
With 77 million co-badged cards



Covering all use cases







... fighting to bring innovation to elevate customer experience







Card On File





> Offering secure and seamless journeys for cardholders

Maximizing the cart conversion rate for merchants

While offering a robust and efficient alternative to non-European e-commerce payment solutions, Click to Pay by CB will reinforce sovereignty in digital payments

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Choosing G+D to deliver Click to Pay in France and beyond



Enabling a streamlined checkout experience

We're supporting leading and innovative domestic schemes in making online shopping smart, secure, and simple



G+D: Empowering domestic schemes to deliver Click to Pay in France and beyond...

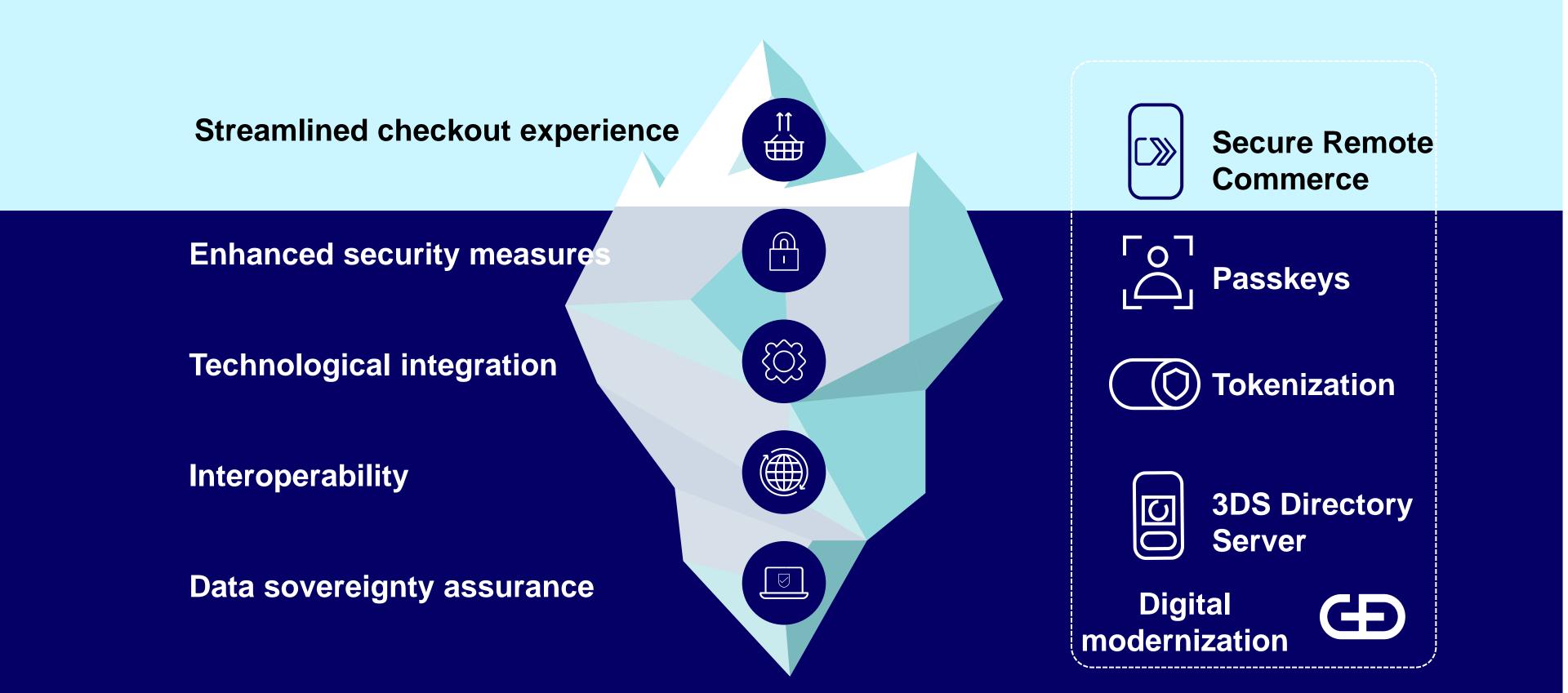


Global reach with a local touch

G+D supports this transformation by combining global expertise with local insights

Finland Poland China UK Italy Austria Bangladesh **Spain France Turkey Singapore** Canada Switzerland India Israel USA **Germany Morocco Mexico** Kenya Egypt Azerbaijan Colombia North-Macedonia Ethiopia Qatar Vietnam Philippines Japan **Brazil** Malaysia South Africa **Australia** Nigeria UAE

Click to Pay: just the tip of the iceberg What's required to make the leap from legacy to leadership?



The answer is not only in the hands of domestic schemes but rather in **powering the ecosystem**



G+D: A one-stop-shop for enabling effortlessly secure banking and payments experiences





Cards and Issuance Services

Banks and Eintechs **Consumers** Schemes

Fraud Management

Digital Commerce





Payments and Wallets



Digital Modernization



Our key takeaways



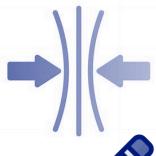
It's not too late... it's time to act



The ambition shouldn't be small... because the opportunity (or the threat) isn't



It's not just about compliance... but competitiveness



It's not just about relevance... but resilience



It's not just staying part of the system... but defining it

"Legacy isn't a limitation it's a foundation Leadership begins the moment you decide to transform it's

There are some things money can't buy...

... finding the right partner for your journey from Legacy to Leadership

